

TAX PLANNING Tax

# Inversions the latest tax-cutting strategy



U.S. corporations have been going through a series of reinventions to minimize bite from the IRS.

September 21, 2014 *By Robert N. Gordon*



It's not often that a tax story gets front page treatment but the movement to erode the U.S. corporate tax base has taken center stage. We've re: where an American company and a foreign firm combine and the non-U.S. company is the surviving entity.

This is not unlike any foreign takeover of a U.S. company except, in this case, the American company is the instigator of the transaction. Often, i swallowing the whale. The general idea is that the U.S. company's shareholders will be better off because going forward, there will be a lower ta:

## U.S. STANDS APART

Part of the attraction of getting out of the U.S. tax net is the fact that the U.S. imposes a tax on all income the company makes whether it is earr the U.S. That is not how most countries compute income.

There also has been a focus on the U.S.'s 35% tax rate on corporations. Again, the U.S. is at a comparative disadvantage with other countries b earnings twice: once to the corporation and then again as the owners (shareholders) receive payments of those after-tax earnings.

Inversions are just the latest strategy employed by U.S. corporations trying to get out from under the hefty tax burden levied on corporate earnin

In the 1980s, U.S. companies made an effort to eliminate the corporate level of tax by turning themselves into master limited partnerships. The c this trend, in 1987 passed IRC Section 7704, which limits the type of income MLPs can earn. Not surprisingly, new MLPs could not operate "act

In 2002, Accenture PLC moved to Bermuda and later Ireland to save on U.S. taxes. By 2004 there was legislation that treated companies that sir addresses out of the country as domestic for tax purposes.

## EXCEPTIONS

However, there were several exceptions, including if they had “substantial” business in their new home, or if they merged with a foreign company and ended up owning at least 20% of the combined firm. Not surprisingly, we see these current inversions conforming to those rules.

At the same time we see some companies inverting, we see other corporations converting to lower their tax bill. As an example, Weyerhaeuser Corporation until it converted to a real estate investment trust a few years ago. A REIT is akin to a mutual fund, but it owns real estate instead of a mutual fund; it pays no tax as long as the REIT’s income is distributed each year.

But, like the inversions of today, the shareholder paid a tax toll for going from a corporation to a REIT. Weyerhaeuser had to distribute whatever was not already been paid out as dividends. Although the shareholders received little cash, they had income of more than \$26 per share by virtue of the distribution through the transition.

At least these taxpayers paid the toll to enjoy a tax-favored income stream as Weyerhaeuser continues to cut down trees; income received from the sale of trees is considered a long-term gain. Because Weyerhaeuser, like all corporations, treats all gains as ordinary income, this benefit was lost in the corporate conversion, Weyerhaeuser paid a 35% tax on gains from cutting trees and then its shareholders paid another tax as dividends were paid. A 20% capital gains tax brings the total tax paid to the U.S. government to 48 cents on the dollar. After conversion, taxpayers now are able to keep 80 cents on the dollar.

We see the rush to eliminate the corporate level of tax going strong in the MLP and REIT arenas as the government issues private letter rulings for what can qualify to be held in such a non-taxed entity. As a result of these rulings there are now REITs that own prisons, casinos, cell towers and “server farms”. We also see that MLP status was granted to an entity that does nothing more than haul water to and from fracking sites. We find it interesting that the government is up in arms about inversions, it is being more expansive with companies that want to spin off or convert to a zero tax environment.

*Robert N. Gordon (bob@twenty-first.com) is the chief executive of Twenty-First Securities Corp. and an adjunct professor at New York University School of Business.*

Related Topics: [Taxes](#)

---

Learn more about [reprints and licensing](#) for this article.